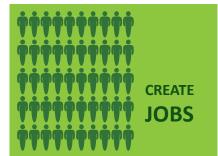


TN RECYCLES



INVEST IN SUSTAINABLE GROWTH







REDUCE DISPOSAL



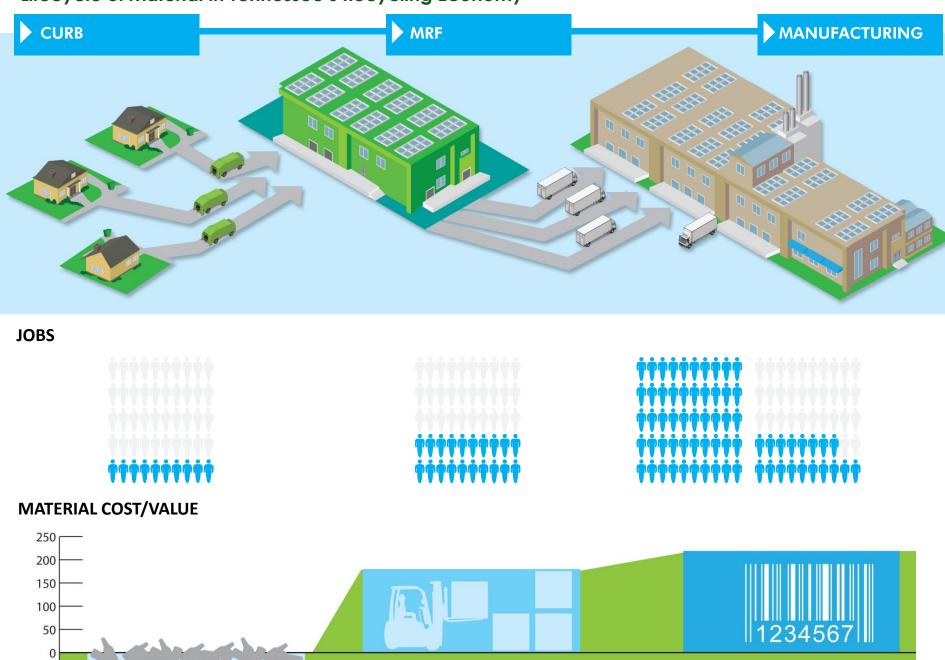




REALIZED POTENTIAL

Lifecycle of Material in Tennessee's Recycling Economy

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URBAN w/ curbside & drop-off ★

POPULATION

601,122

HOUSEHOLDS **242,474**

SERVICE

curbside: City households w/ access to carts: 140,000

service once monthly 95 gallon roll-carts

drop-off: 13 drop-off sites and 3 convenience centers

ACCEPTED

All paper & boxes (including cartons)

All plastic bottles and containers (including tubs, lids, and

plastic trays)

CITY of NASHVILLE

All metal and aluminum cans

Glass bottles and jars can be recycled at drop-off sites and

convenience centers only.

FACILITY

Waste Management, Inc. Recycling

DISTANCE TO RECYCLING FACILITY: Nashville, in-town

COLLECTED

tons collected curb & drop-off

166

pounds per household

AVAILABLE

tons of focus materials disposed

110,000

20,069

MOVING FORWARD

Increase access and collection frequency

50% of available focus material from residential sector means 55,000 tons of added diversion



RURAL W/ CURBSIDE

POPULATION

11,195

HOUSEHOLDS **5,071**

SERVICE

curbside: Households w/ access to curbside: 4,000

weekly service 35 gallon roll-carts

drop-off: n/a

ACCEPTED

Plastic, tin, and aluminum containers (including plastic tubs & lids)

Anything that tears paper products (including paperback books)

FACILITY

Marshall County Solid Waste

DISTANCE TO RECYCLING FACILITY: Lewisburg, in-town

COLLECTED

tons collected curb & drop-off

485

pounds per household

AVAILABLE

tons of focus materials disposed

1,010

1,229

MOVING FORWARD

Add to the list of accepted materials & increase collection cart size

670 additional tons per year will get them to the 750 lbs/household diversion level

RURAL W/ DROP-OFF **FENTRESS COUNTY**

POPULATION

18,020

HOUSEHOLDS 8,760

SERVICE

curbside: County operated collection for flattened OCC

and other bagged recyclables from

businesses.

drop-off: Drop-off Convenience Centers for residents

ACCEPTED

Cardboard, newspaper, magazines, mixed paper (no cartons) Aluminum and steel cans

#1 - #7 plastics

Glass bottles and jars

FACILITY

Fentress County Recycling Center

DISTANCE TO RECYCLING FACILITY: Jamestown, in-town Sell sorted & baled plastic and paper to RockTenn - Knoxville,

90 miles

COLLECTED*

tons collected curb & drop-off

719

pounds per household

AVAILABLE

tons of focus materials disposed

* includes residential and commercial

3,150

1,550

tonnage collected by Fentress County

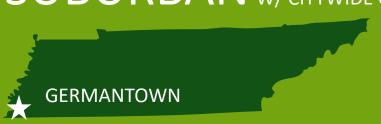
MOVING FORWARD

Integrate collection programs (residents/businesses/schools)

Compact or transfer dual or single stream material for delivery to processor

Use time saved from processing efficiencies for coordination of collection programs and education

SUBURBAN W/ CITYWIDE CURBSIDE



POPULATION

40,123

HOUSEHOLDS **13,703**

SERVICE

curbside: Households w/ access to curbside: 4,000

weekly service 35 gallon roll-carts

drop-off: n/a

ACCEPTED

Newspaper, magazines, junk mail, phone books, office paper, catalogs, corrugated cardboard containers, boxboard

Glass containers

All narrow neck plastic bottles and tops

Metal food cans without lids, aluminum beverage cans, and

foil clean of food

FACILITY

Marshall County Solid Waste

DISTANCE TO RECYCLING FACILITY: Lewisburg, in-town

COLLECTED

tons collected curb & drop-off

391

pounds per household

AVAILABLE

tons of focus materials disposed

8,500

2,679

MOVING FORWARD

Offer larger carts (95 gallon option), and expand the list of materials accepted at curbside

Education campaign centered on growing diversion, offer an incentive program such as RecycleBank as a cornerstone for education efforts.

SUBURBAN W/ SUBSCRIPTION CURBSIDE

POPULATION

21,259

HOUSEHOLDS **9,996**

CITY of EAST RIDGE

SERVICE

curbside: Households w/ access to carts in 2012: 1,791 service every other week

95 gallon roll-carts

drop-off: n/a

ACCEPTED

All paper & boxes (including cartons & paperback books)
All plastic bottles and containers (including tubs, lids, and plastic trays)

All metal and aluminum cans, glass bottles and jars, and plastic bags

FACILITY

RockTenn

DISTANCE TO RECYCLING FACILITY: Chattanooga, 7 miles

COLLECTED

tons collected curb & drop-off

79

pounds per household

AVAILABLE

tons of focus materials disposed

5,700

395

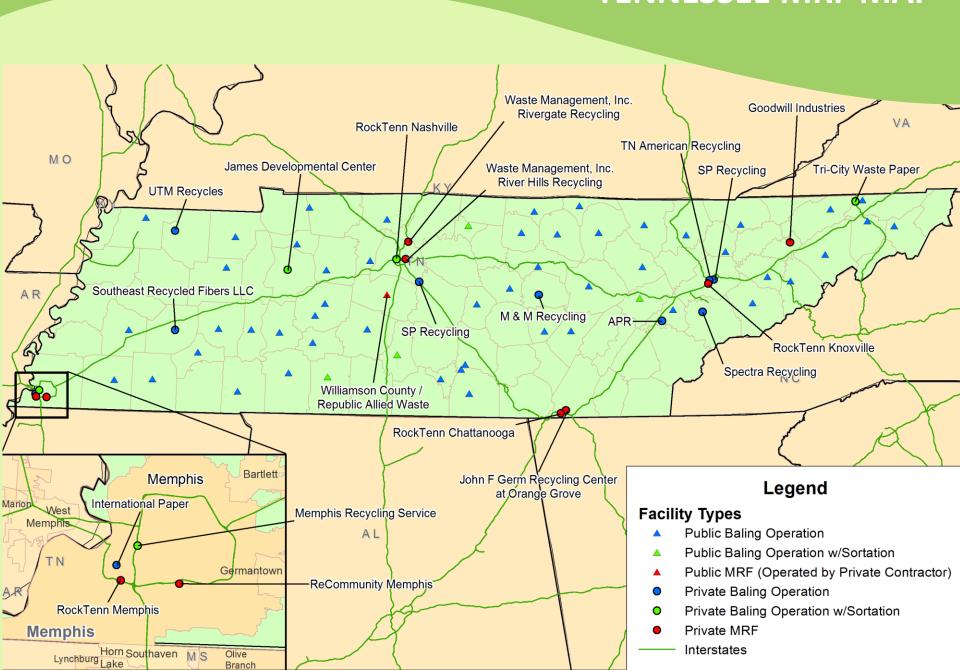
MOVING FORWARD

Increase access



Invest in carts and collection infrastructure for all households and the City could see an increase in recovery from 79 lbs/household to over 400 lbs/household

TENNESSEE MRF MAP



Facility

Publicly Run Baling

Number of Facilities in TN

50



Direct baling of clean source separated material

- ✓ Most county facilities fit this category
- ✓ They use vertical or horizontal balers to manage OCC, ONP, mixed paper, and various plastics
- ✓ This material is typically collected source separated from convenience sites and recycling drop-off locations

Facility

Publicly Run Baling with Sorting

Number of Facilities in TN

4



Accept mixed recyclables, process and bale sorted material in addition to direct baling source separated material

- ✓ Some counties mange sorting operations, usually with a manual sort line using a conveyor or they provide crude sortation on a tipping floor
- ✓ Most of these operations use a horizontal baler to manage the material they sort

Facility

Publicly Owned MRF Privately Operated

Number of Facilities in TN

1



Accept mixed recyclables, process material, then bale clean commodities for market

COMMENTS

✓ One county owns a recycling facility, with MRF operations provided as a contracted service

Facility

Privately Run Baling

Number of Facilities in TN

9



Direct bale only clean source separated material

- ✓ There are quite a few private baling facilities, these facilities usually source various fiber grades mostly from commercial and industrial clients
- ✓ Some material may be clean source separated material collected from local government convenience sites

Facility

Privately Run Baling with Sorting

Number of Facilities in TN

4



Accept some mixed recyclables, process and bale sorted material in addition to direct baling source separated material

- ✓ Some private baling facilities will accept mixed material, and provide a manual sort using a conveyor, or on the tipping floor
- ✓ These facilities are typically set-up to manage clean loads of material for direct baling, but may provide some sorting for customers that request the management of mixed recyclables

Facility

Privately Owned and Operated MRF's

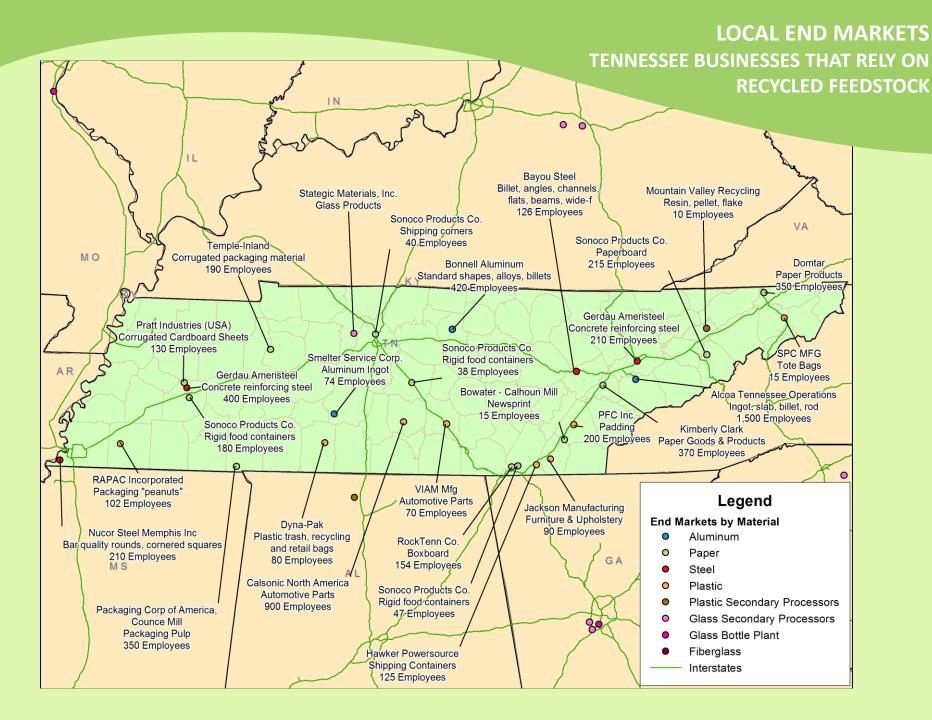
Number of Facilities in TN

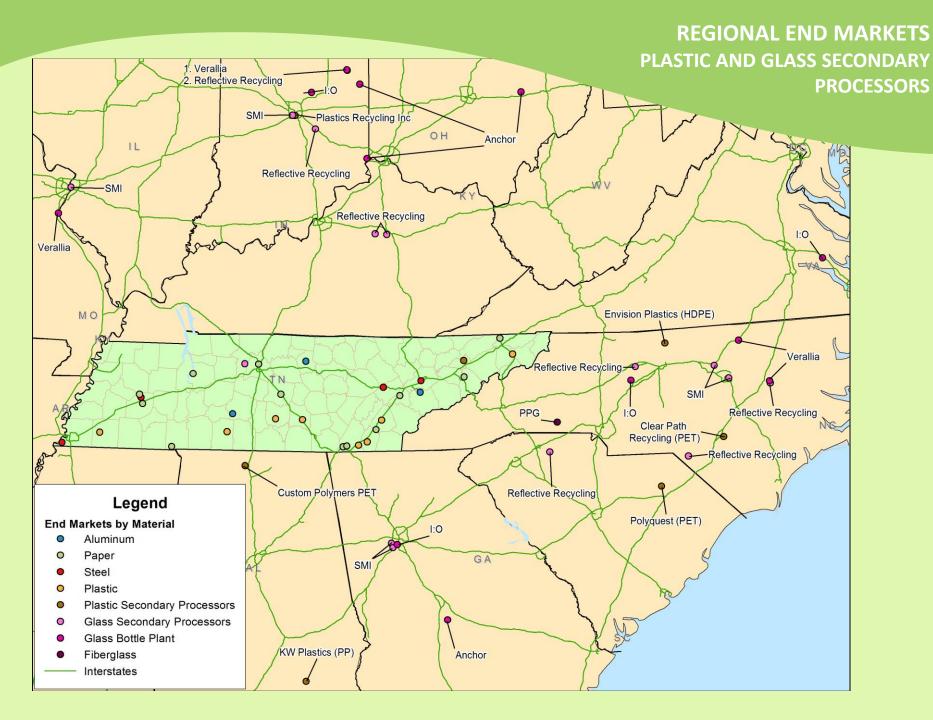
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Accept mixed recyclables, process material, then bale clean commodities for market

- ✓ There are a handful of larger capacity recycling facilities that are designed to accept mixed recyclables
- ✓ These facilities are classified as dualstream or single-stream MRF's.





End User

ALCOA TN OPERATIONS

ALCOA, TN

EMPLOYEES 1500



TYPE Aluminum cans

AMOUNT At least 175,000 Tons/year

Distance range for sourcing supply:Domestic & International



Purchase price:

Market price, currently \$.88/lb*

Product manufactured:

Rigid Container Sheet (RCS). Used to make new aluminum cans.

Product value:

Price range for RCS is in the \$1.50 to \$3.00/lb range (FOB sellers dock)*

Annual municipal recovery in TN of aluminum cans:

2,570 TONS

COMMENTS

The Alcoa, TN plant is the largest aluminum can sheet mill in the world. This mill produces ~90% recycled content rigid container sheet. Alcoa closed their East Tennessee smelter in 2009. They no longer make aluminum from ore since the smelter shut down and currently alternatively use recycled feedstock. Alcoa sources material both domestically and internationally to meet mill demand.

It is estimated that 2.3 billion cans were used in the state of TN in 2008. At a count of about 34 cans per pound it works out to 67.6 million lbs. of aluminum cans consumed and available for recycling per year in TN, or 33,800 tons.

End User

ROCKTENN CORRUGATED SHEET PLANT

CHATTANOOGA, TN

EMPLOYEES 154



TYPE OCC, DLK

AMOUNT 56,000 Tons/year

Distance range for sourcing supply: Supplied by 7 RockTenn mills producing linerboard and corrugating medium across Southeast



Purchase price:

Market price, currently about \$500/ton (corrugating medium), and \$750/ton (linerboard)*

Product manufactured:

Corrugated Cardboard Sheet 70 to 80 million square feet produced per month.

Product value:

\$0.1 to \$0.2/sq ft (about \$2,000/ton)*

Annual municipal recovery in TN of OCC:

Est. **70,000** TONS

COMMENTS

RockTenn is one of North America's leading producers of corrugated and consumer packaging and recycling solutions. Based in Norcross, Ga., they employ approximately 26,000 people and operate more than 240 facilities in the United States, Canada, Mexico, Chile, Argentina and China.

RockTenn is vertically integrated and has many assets located in TN, including MRF's, mills, sheet plants and converting facilities. The Chattanooga corrugated sheet plant produced a record 93 million sq feet of corrugated sheet in Oct 2012.

End User

VICAM (VIAM MANUFACTURING)

MANCHESTER, TN

EMPLOYEES 70



TYPE PET

AMOUNT Capacity of 5,475 Tons/year

Distance range for sourcing supply: AL, SC, Japan



Purchase price:

clean, clear PET bottle resin (flake or pellet) market price, currently \$.70 - \$.89/lb*

Product manufactured:

PET Staple Fiber

Product value:

Current market value range = \$2 to \$3/kg, or \$0.90 to \$1.36/lb.

Annual municipal recovery in TN of PET Bottles:

Est. **3800** TONS

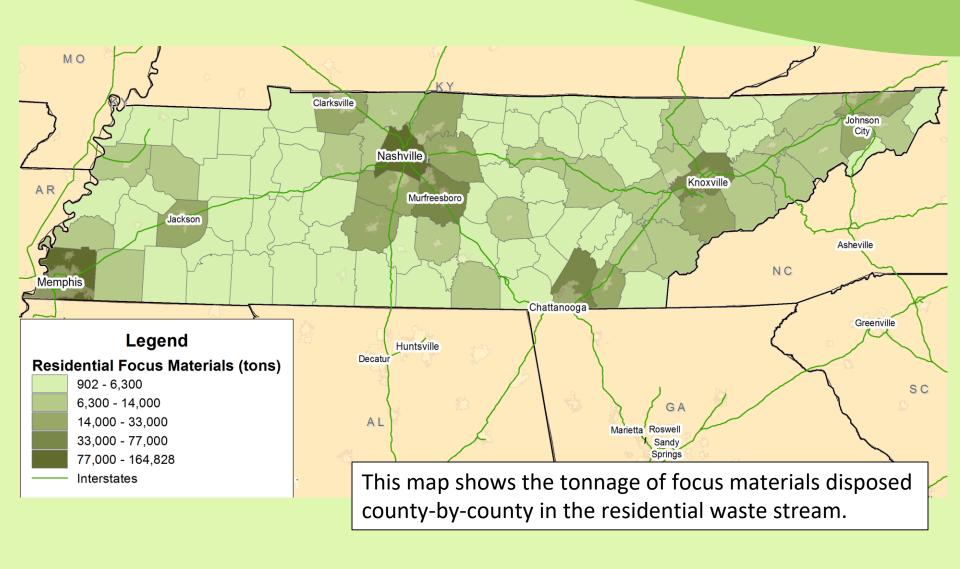
COMMENTS

The company is a newly formed subsidiary of leading nonwoven materials producer Japan Vilene Company (JVC) managed by VIAM Manufacturing and utilize technology developed by Oyama Chemical. VICAM invested \$32 million to build a facility for the production of a polyester-based carpet fiber and opened in March 2012. This investment will produce 70 new jobs at full capacity.

VICAM's new Manchester facility produces polyethylene terephthalate (PET) staple carpet fiber by recycling PET clear bottles, using Oyama Chemical's fiber technology. The carpet fiber will then be used in headliner, seat backs and door panels in the automotive industry.

The plant is located on a 12-acre site that houses a 44,000 square foot facility with the capability for future expansion of 120,000 square feet. Future expansion plans include supplying PET staple carpet fiber to VIAM Manufacturing in their manufacture of automotive floor mats. As a producer of high quality, custom design floor, trunk and cargo mats, VIAM is a supplier for many of the big automotive companies, including Nissan North America, Inc.

DISPOSAL RATES AND RECOVERY OPPORTUNITIES

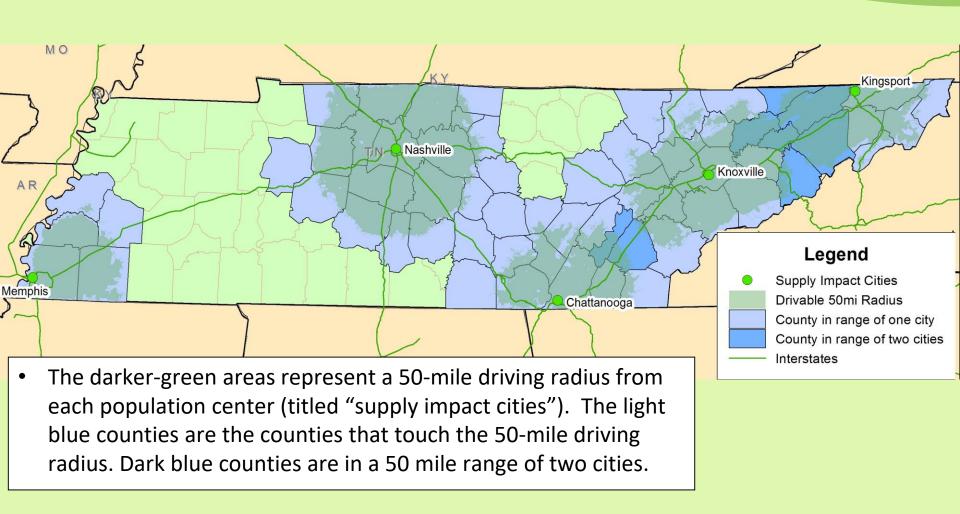


VALUE OF FOCUS MATERIAL IN THE RESIDENTIAL WASTE STREAM

Focus Material	Regional Average (1-year) \$/lb	% of Disposed Waste (state average)	Market Value
Aluminum Cans (Sorted, Baled \$/lb)	\$0.764	0.90%	\$51,482,500
Glass (Mixed)	\$0	4%	\$0
Paper (Soft Mixed Paper)	\$0.043	14%	\$29,743,100
Paper (OCC)	\$0.064	6%	\$24,275,700
Paper (Newsprint)	\$0.029	7%	\$9,861,700
Plastics (PET price)	\$0.273	3.1% (#1 & #2 bottles)	\$61,111,200
Steel Cans (Sorted, Loose Price)	\$0.041	1.70%	\$3,854,600
Total		36.4%	\$180,328,800

Annual residential disposal of 3.3 million tons was converted to pounds. This equals **6.6 billion lbs/year** of residential disposal. The pricing data was calculated using \$/lb averages for 2012. Pricing Data was accessed through *Recycling Data Management Announced Recovered Material Prices*.

TARGETED AREAS OF SUPPLY IMPACT



TARGETED AREAS OF SUPPLY IMPACT

Targeted Locations	TN counties touching 50-mile driving radius	# of Households	Additional Supply Available (tons)*
Chattanooga, Kingsport, Knoxville, Memphis, Nashville	67 counties	2,391,890	483,140

^{*}based on the recovery of 50% of the focus material in the residential waste stream



ECONOMIC DEVELOPMENT IMPACT

PER 10,000 TONS OF ADDITIONAL DIVERSION – SINGLE STREAM

CAPITAL INVESTMENT

Collection Trucks \$281,250

Carts \$500,000

MRF Infrastructure \$400,000

\$1,181,250

MARKET EFFICIENCIES

Avoided Disposal \$350,000 **Material Value** \$1,510,200

\$1,860,200

JOBS

Material Collection 10 MRF Operations 10

Plastic Manufacturing

Glass Manufacturing

Paper Mills 10

Recycling-Based Manufacturers <u>25</u>

2568

Collection trucks: 10 @ \$225,000 each = \$2.25 million. Initial investment amortized over 8 years.

Carts: @ \$50/95 gallon cart, estimated 50,000 carts needed per 10,000 tons, amortized over 5 years.

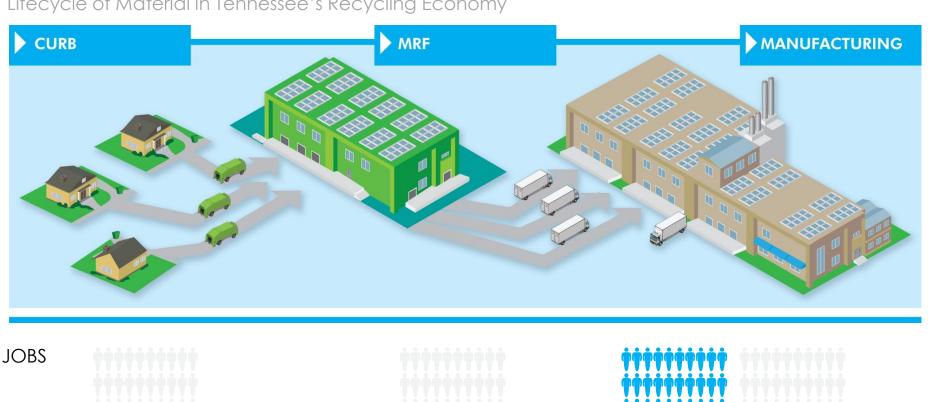
MRF Infrastructure: Building amortized over 20 years, equipment over 10.

Avoided Disposal: Residential disposal cost estimate based on \$35/ton tipping fee.

Material Value: total value based on % of material mix for 10,000 tons, based on % composition from material value chart.

Jobs data from Institute for Local Self Reliance (jobs per 10,000 TPY) – based on single stream mix.

Lifecycle of Material in Tennessee's Recycling Economy









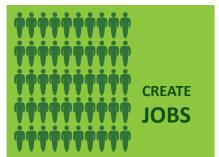


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INVEST IN SUSTAINABLE GROWTH







REDUCE DISPOSAL







REALIZED POTENTIAL